Chapter 2 Exam – Exam Reference

1. Partway through an iteration, a team member mentions during the daily standup that they are blocked, waiting on an external vendor's API documentation. According to standard agile practice, what should happen next? *(Question ID: 19)*

    a. The impediment should be noted, and follow-up should happen outside the standup
    b. The iteration should be immediately re-planned to remove the affected risk
    c. The product owner should cancel the standup until the blocker is resolved
    d. The team should extend the standup to fully resolve the blocker on the spot

2. A predictive construction project has clear near-term work, but very uncertain requirements for a phase eighteen months away. What planning approach should the project manager use for the distant phase right now? *(Question ID: 26)*

    a. Plan the distant phase in full detail immediately to avoid delays later
    b. Ask the sponsor to cancel the distant phase due to uncertainty
    c. Plan the distant phase only at a summary level now and elaborate it later
    d. Skip planning for the distant phase entirely until it begins

3. Across a project's timeline, the activity level for one focus area stays low and flat while the levels for the others rise and fall. Which focus area does this describe? *(Question ID: 31)*

    a. Planning
    b. Monitoring and Controlling
    c. Closing
    d. Initiating

4. At the end of a construction project's Design phase, the sponsor and team review the deliverables against what was planned before authoring the Build phase to begin. What is this review called? *(Question ID: 36)*

    a. A phase gate
    b. A retrospective
    c. A backlog refinement session
    d. A daily standup

5. An approved schedule baseline is no longer realistic: during monitoring and controlling, the project manager finds that recent delays have thrown off the current network diagram, and a team member suggests simply pushing the finish date out without reviewing what caused the delays. Select the two actions the project manager should take next. *(Question ID: 3146)*

    a. Terminate the project, since the schedule baseline can no longer be met as originally planned.
    b. Analyze the root cause of the delays before deciding how to adjust the plan.
    c. Update the network diagram and related plans to reflect a realistic path forward.
    d. Push the finish date out as suggested, since the delays have already happened.